



# Frimley ICS Joint Capital Plan 24/25





## Content

- National guidance
- Introduction
- Capital plan – FHFT (allocation and sources of funding)
- Capital plan – ICB (allocation and sources of funding)
- Ongoing scheme progression
- Risks, contingencies and any cross-system collaboration
- Net Zero Carbon strategy
- Financial plans



# 24/25 Joint Capital Plan

## National guidance

The National Health Service Act 2006 as amended by the Health and Care Act 2022 sets out that ICBs and their partner trusts must:

- Prepare a plan setting out their planned capital resource use, before the start of each financial year (by 1 April)
- Publish the plan and give a copy to their integrated care partnership, health and wellbeing boards and NHS England

Once the plan has been through the relevant committees it will be published on the ICB's website and shared with NHS England. The actual utilisation of the capital resources against the plan must be reported in the ICB's Annual report for 24/25.

There is no formal submission requirement for the 24/25 plan unlike the 23/24 plan.

# 24/25 Joint Capital Plan

## Introduction

Frimley ICS covers a diverse population of over 850,000 people in East Berkshire, North East Hampshire, Farnham and Surrey Health. The needs of the population are diverse, with over 30% of the population in the 10% least deprived society, whereas around 3% of the population live in the most deprived areas of England.

The health and care needs of the population are overseen by the Frimley ICB and local authorities in the geography, the Frimley joint capital plan is the plan for NHS Frimley ICB and Frimley Healthcare Foundation Trust. Other NHS Trusts that are system partners are outside of the Frimley System and face into neighbouring Integrated Care Systems.

The system has a total of 105 main sites hosting GP, main acute, community hospitals and ambulance services. The ICS estates strategy outlines the longer-term vision for estate and the opportunities to co-locate complementary services to delivery integrated care.

The development of integrated care hubs across the geography is being funded nationally from the Wave 2 capital programme and Frimley Park hospital is one of the hospitals impacted by RAAC and is being funded to build a new hospital under the national new hospitals programme. These projects are outside of the scope of the Joint Capital resources plan.

The capital allocation for the ICB is utilised for Minor improvement grants for GP practices and to fund digital projects to enhance the service provided. The capital allocation for FHFT is for routine maintenance and some nationally funded programmes.

# 24/25 Joint Capital Plan

## Capital plan – FHFT (allocation and sources of funding)

- 24/25 is the final year of the 3 Year Capital Spending Review allocations issued for 22/23 to 24/25
- Included RAAC funding of £18.1m available for failsafe works across the 3 years. Further funding has been made available in year in 22/23 and 23/24 following additional approval with the national RAAC team
- Budget allocated across estates, digital and equipment programmes are agreed locally as part of the Trust annual plan. Nationally funded programmes such as TIF (M Block), CDCs and New Hospital Programme are all subject to separate approvals.
- 24/25 now includes additional funding where already approved for M block and Slough CDC.
- The Trust has an allocation of **£88.5m** for capital spend in 2024/25, **£40.3m** operational capital and **£48.2m** allocated nationally for specific projects (Slough CDC, M Block, NHP). It cannot be allocated to any other projects.
- Operational capital allocated across estates, digital and equipment programmes agreed locally as part of the Trust annual plan, through which requests are then prioritised through a set of recognised criteria; contractually committed, resilience, legal and compliancy, service change and service continuity, to seek to identify a programme of works that could be afforded within the funding available.
- Leads for each area provided an initial view with Trust senior management teams then asked to review and comment before agreeing the final plan
- Estates and Facilities Management perceive that all infrastructure works prioritised are the minimum required to ensure premises will be operational and new facilities, such as M Block, can open to the timetable requested.
- As in other years it is entirely possible that other capital may be released during 24/25 although this is generally tied to a very particular use.

# 24/25 Joint Capital Plan

## Capital plan – ICB (allocation and sources of funding)

- The ICB received **£1.2m** of capital allocation in 24/25 this is allocated between GP IT schemes and Primary Care minor improvement grants.
- The minor improvement grants are 66% funded from the capital resource and 34% by the GP Practice.
- The applications are considered and evaluated on the basis of a prioritisation process, they must comply with the premises cost directions and fit with the ICB's Primary Care strategy. The aim is to ensure that Primary care are able to maximise clinical space, have space that is fit for purpose, complies with infection control and is mindful of patient and staff safety.

# 24/25 Joint Capital Plan

## Ongoing scheme progression

- The major ongoing schemes at FHFT are:
  - the M block development ,due to open later this year
  - the ongoing RAAC fail safe programme which continues to address the critical areas on the Frimley park site and is subject to review by the national RAAC team
  - Slough CDC development
- The main aim of the Digital Service capital plan for 24/25 is to continue to realise the investments made in both EPIC and the core IT Infrastructure outlined in the Digital Service Strategy Refresh and to continue to build on that investment and success, continued capital investment will be required to meet the Trusts wider strategic aim of advancing digital capability. This includes the Local Area Network Replacement, Centralised End user Device hardware and Microsoft 365 deployment and adoption of SharePoint and OneDrive
- Estates Management teams have engaged with clinical and operational needs across the Trust to establish a 10 year medical equipment replacement programme to help support critical planning decisions and understand greater the needs across sites. The plan for 24/25 addresses the key priority areas identified
- FHFT are developing a new hospital to replace the Frimley Park site under the national new hospital programme scheme, this scheme is in the early stages in 24/25 with a new hospital planned for completing by 2030. The initial capital allocation for the new hospital programme is £16.1m.
- The ICB was awarded £28.4m of funding from the STP Wave 2 programme to develop Integrated Care hubs (ICHs), the pause was lifted on this scheme in 23/24 and it is progressing. The redevelopment of Camberley Health centre is underway, the Bracknell ICH full business case will be submitted shortly to the national team, negotiations are ongoing regarding the other schemes namely Slough, Windsor, Sunningdale and Maidenhead.

# 24/25 Joint Capital Plan

## Risks, contingencies and cross system collaboration

- The ICB has seen costs increasing in previous years as Minor improvement grant schemes progress from the quote stage to build as material costs have increased, or something becomes apparent as the scheme is underway. Therefore, a contingency has been set aside from within the £1.2m allocation to allow for this.
- As MIG schemes are prioritised and approved for funding there are schemes that are identified as contingency to fund if any scheme does not go ahead or to prioritise in the following year.
- The ICB plans to fully utilise the capital available in year.
- Contingencies are included within individual scheme budgets for all major FHFT projects and managed through the project team responsible for delivery. Risk registers are also maintained at a project level.
- There is no cross-system collaboration from within the schemes FHFT and the ICB have identified to be funded from the capital allocation available in 24/25.

# 24/25 Joint Capital Plan

## Net Zero Carbon Strategy

- The Frimley ICS Estates and infrastructure strategy details the objective “to ensure sustainability and digital are golden threads across everything the ISC does, being sure not to inadvertently create inequalities”.
- The objective is to:
  - reducing emissions the ICS can control to net zero by 2040;
  - Reduce emissions the ICS can influence to net zero by 2045
- For further detail please refer to the individual organisation Green Plan.

# 24/25 Joint capital resource use plan

	CDEL	ICB	Provider	Total full year plan	Narrative on the main categories of expenditure
		£'000	£'000	£'000	
FHFT	Operational capital	0	40,259	40,259	Site estates strategy, RAAC, med equip replacement plan and Digital Services strategy
ICB	Operational capital	1,234	0	1,234	GPIT £700k of which £500k is for BAU and £200k for future infrastructure. £534k for MIG schemes aimed at increasing clinical and admin capacity, improving access and infection control
<b>Total Operational Capital</b>		<b>1,234</b>	<b>40,259</b>	<b>41,493</b>	
FHFT	Impact of IFRS 16	0	0	0	
ICB	Impact of IFRS 16	0	0	0	
FHFT	Upgrades & NHSP Programmes	0	0	0	
FHFT	National Programmes (diagnostics, front line digitalisation, Mental Health TIF)	0	48,197	48,197	Slough CDC (£21.1m), M Block ERF (£11.0m), NHP (£16.1m)
FHFT	Other (technical accounting)	0	0	0	
<b>Total system CDEL</b>		<b>1,234</b>	<b>88,456</b>	<b>89,690</b>	